Service Quality

and

Gap Analysis

for

Service Quality Improvement

in

Hospital Petaling Jaya

Date: 2007 04 17

Select Likert Scale

Dialogue Box Select the 5-Point or 7-Point Likert Scale. This selection cannot be changed later.

ongly Disagree
agree
ifferent
ee
ongly Agree

Scale	Description
1	Strongly Disagree
2	Disagree
3	Weakly Disagree
4	Indifferent
5	Weakly Agree
6	Agree
7	Strongly Agree

Decision Rating

F	Percentage	Value	Decision
	90.0	1.282	Good
	75.0	0.674	Maintain
	50.0	0.000	Improve
	25.0	-0.674	Immediate
	10.0	-1.282	Urgent
			Crisis

Name of excellent organisations group	ICT Provider
Name of Company to be evaluated	MDeC
Target Value of Items Gap	1.0
Target Value of Groups Gap	0.5

Questionnaire Design

Tangibles	Catch line	The appearance of physical facilities, equipment, personnel and communication materials.				
Q 1	Modern looking equipment	cellent ICT Providers will have modern looking equipment. MDeC has modern looking equipment.				
Q 2	Visually appealing	Physical facilities at excellent ICT Providers will be visually appealing.	MDeC's physical facilities are visually appealing.			
Q 3	Neat appearing	Employees at excellent ICT Providers will be neat appearing.	MDeC's host desk employees are neat appearing.			
Q 4	Good Materials		Materials associated with the service (such as menu cards, pamphlets or brochures) are visually appealing at MDeC.			

Reliability		Ability to perform the promised service dependably and accurately.			
Q5			When MDeCpromises to do something by a certain time, it does so.		
Q6		• • •	When you have a problem, MDeC shows a sincere interest in solving it.		
Q7	Right first time service	time	MDeC performs the service right the first time.		
Q8	Prompt service to customers	Excellent ICT Providers will provide the service at the time they promise to do so.	MDeC provides its service at the time it promises to do so.		
Q9	Error free records	Excellent ICT Providers will insist on error free records.	MDeC insists on error free records.		

Responsiveness		Willingness to help customers and provide prompt service.		
Q10	Informed services		Employees in MDeC tell you exactly when services will be performed.	
Q11	Prompt service	Employees of excellent ICT Providers will give prompt service to customers.	Employees in MDeC give you prompt service.	
Q12	Willing to help	Employees of excellent ICT Providers will always be willing to help customers.	Employees in MDeC are always willing to help you.	
Q13	Available to help	Employees of excellent ICT Providers will never be too busy to respond to customers' requests.	Employees in MDeC are never too busy to respond to your request.	

Note

Left side questions show Excellent service providers

Right side questions show Evaluated service provider

Assurance		Knowledge and courtesy of employees and their ability to convey trust and confidence.		
Q14	Confidence in customers	The behavior of employees in excellent ICT Providers will instill confidence in customers.	The behavior of employees in MDeC instills confidence in you.	
Q15	Isate in transactions	Customers of excellent ICT Providers will feel safe in transactions.	You feel safe in your transactions with MDeC.	
Q16	Courteous with customers	Employees of excellent ICT Providers will be consistently courteous with customers.	Employees in MDeC are consistently courteous with you.	
Q17		Employees of excellent ICT Providers will have the knowledge to answer customers' questions.	Employees in MDeC have the knowledge to answer your questions.	

Empathy		Caring, individualised attention the firm provides its customers.		
Q18	Individual attention	Excellent ICT Providers will give customers individual attention.	MDeC gives you individual attention.	
Q19	Convenient operating hours	Excellent ICT Providers will have operating hours convenient to all their customers.	MDeC has operating hours convenient to all its customers.	
Q20	Personal attention	Excellent ICT Providers will have employees who give customers personal attention.	MDeC has employees who give you personal attention.	
Q21	Customer's best interest	Excellent ICT Providers will have their customer's best interests at heart.	MDeC has your best interest at heart.	
Q22	Specific needs of customers	The employees of excellent ICT Providers will understand the specific needs of their customers.	The employees of MDeC understand your specific needs.	

Note

Left side questions show Excellent service providers

Right side questions show Evaluated service provider

Respondent Names

No.	Name	Designation	Print	Edit
1	Allan			
2	Brian			
3	Collete			
4	Denise			
5	Emily			
6	Frankly			
7	Gina			
8	Helena			
9	Isis			
10	Jennifer			

Data Collection Expectation

This survey deals with your opinions of ICT Providers.

Please indicate the extent you think ICT Providers should posses the following features.

The Survey needs a number that best represents your Expectations about ICT Provider services.

	Allan		Expectation			
No.	Description	1	2	3	4	5
No.	Description	-2	-1	0	1	2
1	Excellent ICT Providers will have modern looking equipment.			1		
2	Physical facilities at excellent ICT Providers will be visually appealing.				1	
3	Employees at excellent ICT Providers will be neat appearing.		1			
4	Materials associated with the service (such as menu cards, pamphlets or marketing lietrature) will be visually appealing at an excellent ICT Provider.	1				
5	When excellent ICT Providers promise to do something by a certain time, they do.			1		
6	When a customer has a problem, excellent ICT Providers will show a sincere interest in solving it.					1
7	Excellent ICT Providers will perform the service right the first time.				1	
8	Excellent ICT Providers will provide the service at the time they promise to do so.				1	
9	Excellent ICT Providers will insist on error free records.					1
10	Employees of excellent ICT Providers will tell customers exactly when services will be performed.				1	
11	Employees of excellent ICT Providers will give prompt service to customers.					
12	Employees of excellent ICT Providers will always be willing to help customers.		1			
13	Employees of excellent ICT Providers will never be too busy to respond to customers' requests.				1	
14	The behavior of employees in excellent ICT Providers will instill confidence in customers.				1	
15	Customers of excellent ICT Providers will feel safe in transactions.					1
16	Employees of excellent ICT Providers will be consistently courteous with customers.		1			
17	Employees of excellent ICT Providers will have the knowledge to answer customers' questions.			1		
18	Excellent ICT Providers will give customers individual attention.				1	
19	Excellent ICT Providers will have operating hours convenient to all their customers.			1		
20	Excellent ICT Providers will have employees who give customers personal attention.				1	
21	Excellent ICT Providers will have their customer's best interests at heart.			1		
22	The employees of excellent ICT Providers will understand the specific needs of their customers.				1	
W1	Tangibles	20				
W2	Reliability	10	Ì			
W3	Responsiveness	20	Ì			
W4	Assurance	30	Ì			
W5	Empathy	20	[
	Total	100	l			

	Allan	Expectation				
No.	Description	-2	-1	0	1	2

Data Collection Performance

This Survey relates to your feelings about MDeC as a ICT Provider.

Please indicate the extent to which you believe MDeC has the features you expected.

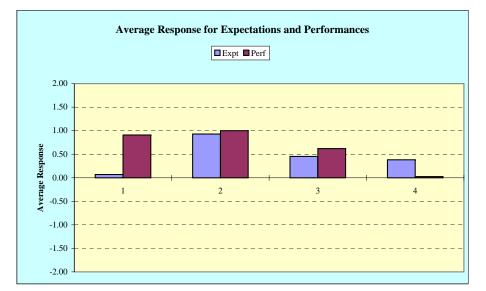
The Survey needs a number that best represents your Perceptions about MDeC.

	Allan		Per	forma	ance	
No.	Description	1	2	3	4	5
No.	Description	-2	-1	0	1	2
1	MDeC has modern looking equipment.			1		
2	MDeC's physical facilities are visually appealing.				1	
3	MDeC's host desk employees are neat appearing.		1			
4	Materials associated with the service (such as menu cards, pamphlets or brochures) are visually appealing at MDeC.					1
5	When MDeCpromises to do something by a certain time, it does so.			1		
6	When you have a problem, MDeC shows a sincere interest in solving it.					1
7	MDeC performs the service right the first time.				1	
8	MDeC provides its service at the time it promises to do so.				1	
9	MDeC insists on error free records.					1
10	Employees in MDeC tell you exactly when services will be performed.			1		
11	Employees in MDeC give you prompt service.					
12	Employees in MDeC are always willing to help you.		1			
13	Employees in MDeC are never too busy to respond to your request.					1
14	The behavior of employees in MDeC instills confidence in you.				1	
15	You feel safe in your transactions with MDeC.					1
16	Employees in MDeC are consistently courteous with you.			1		
17	Employees in MDeC have the knowledge to answer your questions.				1	
18	MDeC gives you individual attention.				1	
19	MDeC has operating hours convenient to all its customers.				1	
20	MDeC has employees who give you personal attention.					1
21	MDeC has your best interest at heart.				1	
22	The employees of MDeC understand your specific needs.					1

			Per	forma	ance	
No.	Description	-2	-1	0	1	2

Results of Tangibles

_					Expe	ectatio	on								Р	erform	ance						T	-Test	
Grp	Q No.	-2	-1	0	1	2	No.	Expt	Var	+CI	-CI	-2	-1	0	1	2 N	o. F	Perf	Var	+CI	-CI	Diff	PVar	T-Val Deci	ision
Se	1	5	10	14	7	8	44	0.07	1.60	0.44	-0.31	0	2	14	14	14	44	0.91	0.83	1.18	0.64	0.84	0.23	3.58 Goo	bd
ible	2	0	2	16	7	17	42	0.93	0.99	1.23	0.63	0	2	16	4	20	42	1.00	1.07	1.31	0.69	0.07	0.22	0.32 Impr	rove
angibles	3	0	3	27	2	10	42	0.45	0.89	0.74	0.17	0	3	20	9	10	42	0.62	0.88	0.90	0.34	0.17	0.20	0.81 Main	ntain
T ₂	4	5	6	9	12	10	42	0.38	1.75	0.78	-0.02	5	9	12	12	4	42	0.02	1.39	0.38	-0.33	-0.36	0.27	-1.31 Crisi	is
	Total	10	21	66	28	45						5	16	62	39	48									

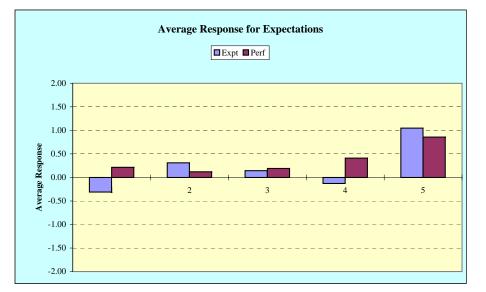




	Quest		Average	Action
S	Q 1	MDeC has modern looking equipment.	0.841	Good
idi	Q 2	MDeC's physical facilities are visually appealing.	0.071	Improve
ang	Q 3	MDeC's host desk employees are neat appearing.	0.167	Maintain
Ta	Q 4	Materials associated with the service (such as menu cards, pamphlets or brochures) are visually appealing at MDeC.	-0.357	Crisis
	The A	verage (Performance - Expectation) gap for Tangibles is	0.180	Improve

Results of Reliability

						Expe	ectatio	on								Р	erform	ance						T-	Test
Grp	Q No.		-2	-1	0	1	2	No.	Expt	Var	+CI	-CI	-2	-1	0	1	2 N	0.	Perf	Var	+CI	-CI	Diff	PVar	T-Val Decision
	Ę	51	3	8	8	5	8	42	-0.31	2.27	0.15	-0.76	7	6	10	9	10	42	0.21	1.98	0.64	-0.21	0.52	0.32	1.65 Good
ility	6	6	5	7	10	10	10	42	0.31	1.78	0.71	-0.09	6	5	15	10	6	42	0.12	1.52	0.49	-0.25	-0.19	0.28	-0.68 Crisis
iab	7	7	6	8	8	14	6	42	0.14	1.69	0.54	-0.25	5	6	15	8	8	42	0.19	1.57	0.57	-0.19	0.05	0.28	0.17 Improve
Reliability	8	81	0	8	6	7	8	39	-0.13	2.27	0.34	-0.60	1	4	19	8	7	39	0.41	0.99	0.72	0.10	0.54	0.29	1.86 Good
	9	9	0	2	16	2	22	42	1.05	1.12	1.37	0.73	1	2	18	2	19	42	0.86	1.30	1.20	0.51	-0.19	0.24	-0.79 Crisis
	Total	3	34	33	48	38	54						20	23	77	37	50								

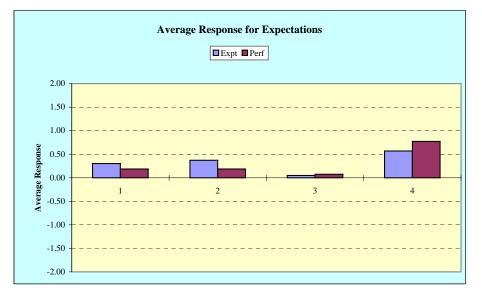


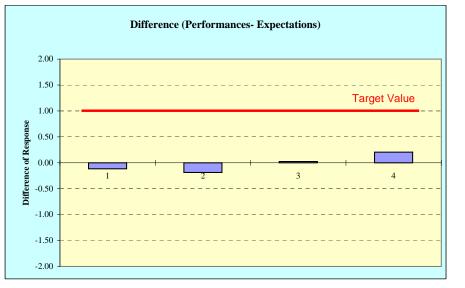


	Quest	ionnaire Group	Average	Action
	Q5	When MDeCpromises to do something by a certain time, it does so.	0.524	Good
ility	Q6	When you have a problem, MDeC shows a sincere interest in solving it.	-0.190	Crisis
iab	Q7	MDeC performs the service right the first time.	0.048	Improve
Sel	Q8	MDeC provides its service at the time it promises to do so.	0.538	Good
	Q9	MDeC insists on error free records.	-0.190	Crisis
	The A	verage (Performance - Expectation) gap for Reliability is	0.146	Improve

Results of Responsiveness

					Exp	ectatio	on								Р	erform	ance						Т	-Test
Grp	Q No.	-2	-1	0	1	2	No.	Expt	Var	+CI	-CI	-2	-1	0	1	2 N	0.	Perf	√ar	+CI	-CI	Diff	PVar	T-Val Decision
siv	10	5	3	21	2	12	43	0.30	1.64	0.69	-0.08	7	7	10	9	10	43	0.19	1.96	0.60	-0.23	-0.12	0.29	-0.40 Immediate
u o	11	2	2	27	2	10	43	0.37	1.10	0.69	0.06	5	6	16	8	8	43	0.19	1.54	0.56	-0.18	-0.19	0.25	-0.75 Crisis
Responsi	12	6	11	7	9	8	41	0.05	1.90	0.47	-0.37	7	7	10	10	7	41	0.07	1.82	0.49	-0.34	0.02	0.30	0.08 Improve
Ř	13	3	7	13	4	17	44	0.57	1.79	0.96	0.17	2	1	19	5	17	44	0.77	1.30	1.11	0.44	0.20	0.26	0.77 Maintain
	Total	16	23	68	17	47						21	21	55	32	42								

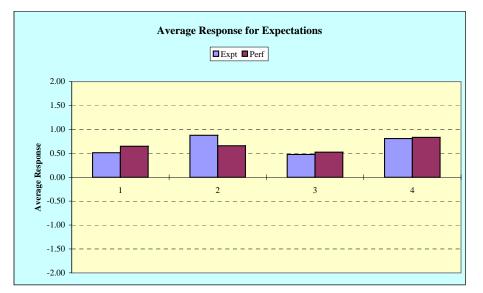


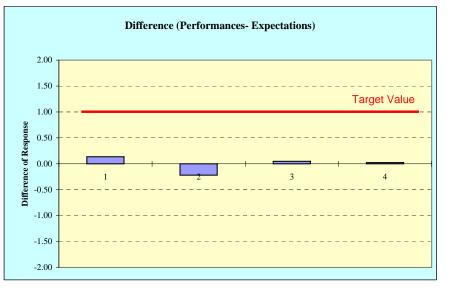


00	Questic	nnaire Group	Average	Action
0	Q10	Employees in MDeC tell you exactly when services will be performed.	-0.116	Immediate
, is	Q11	Employees in MDeC give you prompt service.	-0.186	Crisis
6	Q12	Employees in MDeC are always willing to help you.	0.024	Improve
20	Q13	Employees in MDeC are never too busy to respond to your request.	0.205	Maintain
<u> </u>	The Ave	erage (Performance - Expectation) gap for Response is	-0.018	Immediate

Results of Assurance

					Exp	ectatio	on								Р	erform	ance						Т	-Test
Grp	Q No.	-2	-1	0	1	2	No.	Expt	Var	+CI	-CI	-2	-1	0	1	2 N	0.	Perf	Var	+CI	-CI	Diff	PVar	T-Val Decision
JC6	14	1	2	18	9	7	37	0.51	0.92	0.82	0.20	0	1	19	9	8	37	0.65	0.73	0.92	0.37	0.14	0.21	0.64 Improve
rar	15	0	2	16	8	15	41	0.88	0.96	1.18	0.58	0	2	20	9	10	41	0.66	0.83	0.94	0.38	-0.22	0.21	-1.05 Crisis
Assuranc	16	2	2	23	4	11	42	0.48	1.18	0.81	0.15	2	1	23	5	11	42	0.52	1.13	0.85	0.20	0.05	0.23	0.20 Improve
A:	17	1	2	18	4	17	42	0.81	1.23	1.15	0.47	1	2	17	5	17	42	0.83	1.22	1.17	0.50	0.02	0.24	0.10 Improve
	Total	4	8	75	25	50						3	6	79	28	46								

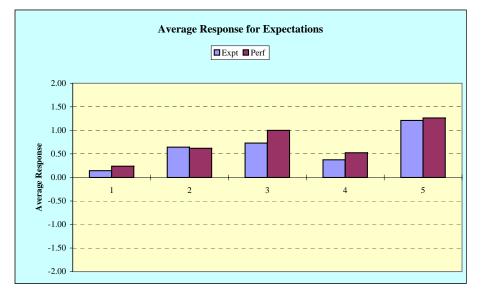


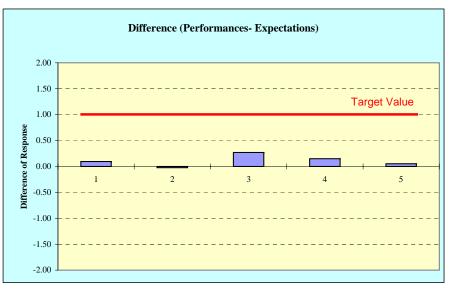


	Quest	ionnaire Group	Average	Action
ce	Q14	The behavior of employees in MDeC instills confidence in you.	0.135	Improve
an	Q15	You feel safe in your transactions with MDeC.	-0.220	Crisis
sul	Q16	Employees in MDeC are consistently courteous with you.	0.048	Improve
As	Q17	Employees in MDeC have the knowledge to answer your questions.	0.024	Improve
	The A	verage (Performance - Expectation) gap for Assurance is	-0.003	Immediate

Results of Empathy

					Exp	ectatio	on								Р	erform	ance						Т	-Test
Grp	Q No.	-2	-1	0	1	2	No.	Expt	Var	+CI	-CI	-2	-1	0	1	2 N	0.	Perf	Var	+CI	-CI	Diff	PVar	T-Val Decision
	18	4	5	18	11	4	42	0.14	1.15	0.47	-0.18	4	3	20	9	6	42	0.24	1.21	0.57	-0.09	0.10	0.24	0.40 Improve
thy	19	1	3	17	10	11	42	0.64	1.06	0.95	0.33	1	1	22	7	11	42	0.62	0.97	0.92	0.32	-0.02	0.22	-0.11 Immediate
mpathy	20	0	3	12	14	8	37	0.73	0.81	1.02	0.44	0	3	12	4	18	37	1.00	1.17	1.35	0.65	0.27	0.23	1.17 Maintain
Ц Ш	21	1	4	17	15	3	40	0.38	0.75	0.64	0.11	1	2	18	13	6	40	0.53	0.82	0.81	0.24	0.15	0.20	0.76 Maintain
	22	2	1	6	7	22	38	1.21	1.31	1.57	0.85	0	1	8	9	20	38	1.26	0.79	1.55	0.98	0.05	0.24	0.22 Improve
	Total	8	16	70	57	48						6	10	80	42	61								

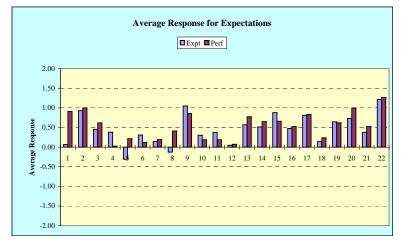


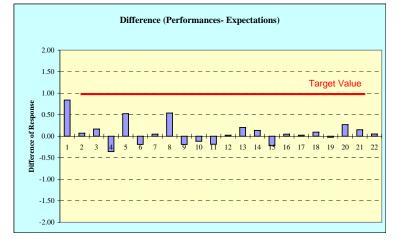


	Questi	onnaire Group	Average	Action
	Q18	MDeC gives you individual attention.	0.095	Improve
thy	Q19	MDeC has operating hours convenient to all its customers.	-0.024	Immediate
pa	Q20	MDeC has employees who give you personal attention.	0.270	Maintain
ЪШ	Q21	MDeC has your best interest at heart.	0.150	Maintain
	Q22	The employees of MDeC understand your specific needs.	0.053	Improve
	The A	verage (Performance - Expectation) gap for Assurance is	0.109	Improve

Results of ServQual

	Expectation								Performance								T-Test							
Grp	Q No.	-2	-1	0	1	2	No.	Expt	Var	+CI	-CI	-2	-1	0	1	2 N	0.	Perf \	/ar	+CI	-CI	Diff	PVar	T-Val Decision
Se	1	5	10	14	7	8	44	0.07	1.60	0.44	-0.31	0	2	14	14	14	44	0.91	0.83	1.18	0.64	0.84	0.23	3.58 Good
ible	2	0	2	16	7	17	42	0.93	0.99	1.23	0.63	0	2	16	4	20	42	1.00	1.07	1.31	0.69	0.07	0.22	0.32 Improve
angible	3	0	3	27	2	10	42	0.45	0.89	0.74	0.17	0	3	20	9	10	42	0.62	0.88	0.90	0.34	0.17	0.20	0.81 Maintain
ц Ц	4	5	6	9	12	10	42	0.38	1.75	0.78	-0.02	5	9	12	12	4	42	0.02	1.39	0.38	-0.33	-0.36	0.27	-1.31 Crisis
/	5	13	8	8	5	8	42	-0.31	2.27	0.15	-0.76	7	6	10	9	10	42	0.21	1.98	0.64	-0.21	0.52	0.32	1.65 Good
Reliability	6	5	7	10	10	10	42	0.31	1.78	0.71	-0.09	6	5	15	10	6	42	0.12	1.52	0.49	-0.25	-0.19	0.28	-0.68 Crisis
iab	7	6	8	8	14	6	42	0.14	1.69	0.54	-0.25	5	6	15	8	8	42	0.19	1.57	0.57	-0.19	0.05	0.28	0.17 Improve
Sel	8	10	8	6	7	8	39	-0.13	2.27	0.34	-0.60	1	4	19	8	7	39	0.41	0.99	0.72	0.10	0.54	0.29	1.86 Good
	9	0	2	16	2	22	42	1.05	1.12	1.37	0.73	1	2	18	2	19	42	0.86	1.30	1.20	0.51	-0.19	0.24	-0.79 Crisis
Isiv	10	5	3	21	2	12	43	0.30	1.64	0.69	-0.08	7	7	10	9	10	43	0.19	1.96	0.60	-0.23	-0.12	0.29	-0.40 Immediate
esponsiv	11	2	2	27	2	10	43	0.37	1.10	0.69	0.06	5	6	16	8	8	43	0.19	1.54	0.56	-0.18	-0.19	0.25	-0.75 Crisis
esp	12	6	11	7	9	8	41	0.05	1.90	0.47	-0.37	7	7	10	10	7	41	0.07	1.82	0.49	-0.34	0.02	0.30	0.08 Improve
R	13	3	7	13	4	17	44	0.57	1.79	0.96	0.17	2	1	19	5	17	44	0.77	1.30	1.11	0.44	0.20	0.26	0.77 Maintain
JCE	14	1	2	18	9	7	37	0.51	0.92	0.82	0.20	0	1	19	9	8	37	0.65	0.73	0.92	0.37	0.14	0.21	0.64 Improve
uran	15	0	2	16	8	15	41	0.88	0.96	1.18	0.58	0	2	20	9	10	41	0.66	0.83	0.94	0.38	-0.22	0.21	-1.05 Crisis
SSL	16	2	2	23	4	11	42	0.48	1.18	0.81	0.15	2	1	23	5	11	42	0.52	1.13	0.85	0.20	0.05	0.23	0.20 Improve
Ä	17	1	2	18	4	17	42	0.81	1.23	1.15	0.47	1	2	17	5	17	42	0.83	1.22	1.17	0.50	0.02	0.24	0.10 Improve
~	18	4	5	18	11	4	42	0.14	1.15	0.47	-0.18	4	3	20	9	6	42	0.24	1.21	0.57	-0.09	0.10	0.24	0.40 Improve
mpathy	19	1	3	17	10	11	42	0.64	1.06	0.95	0.33	1	1	22	7	11	42	0.62	0.97	0.92	0.32	-0.02	0.22	-0.11 Immediate
ba	20	0	3	12	14	8	37	0.73	0.81	1.02	0.44	0	3	12	4	18	37	1.00	1.17	1.35	0.65	0.27	0.23	1.17 Maintain
μ	21	1	4	17	15	3	40	0.38	0.75	0.64	0.11	1	2	18	13	6	40	0.53	0.82	0.81	0.24	0.15	0.20	0.76 Maintain
	22	2	1	6	7	22	38	1.21	1.31	1.57	0.85	0	1	8	9	20	38	1.26	0.79	1.55	0.98	0.05	0.24	0.22 Improve
	Total	72	101	327	165	244						55	76	353	178	247								



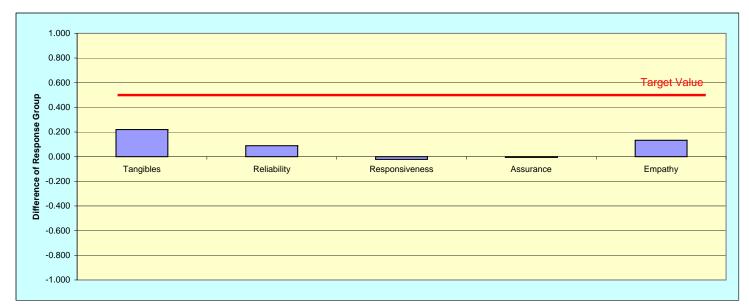


Action Needed

	Unsorted	Ascending	Descending
No.	Questionnaire Group		
es	MDeC has modern looking	equipment.	

No.	Questionnaire Group	Average	Action
es	MDeC has modern looking equipment.	0.841	Good
q	MDeC's physical facilities are visually appealing.	0.071	Improve
ang	MDeC's host desk employees are neat appearing.	0.167	Maintain
Тa	Materials associated with the service (such as menu cards, pamphlets or brochures) are visually appealing at MDeC.	-0.357	Crisis
	When MDeCpromises to do something by a certain time, it does so.	0.524	Good
ility	When you have a problem, MDeC shows a sincere interest in solving it.	-0.190	Crisis
Reliability	MDeC performs the service right the first time.	0.048	Improve
Sel	MDeC provides its service at the time it promises to do so.	0.538	Good
-	MDeC insists on error free records.	-0.190	Crisis
siv	Employees in MDeC tell you exactly when services will be performed.	-0.116	Immediate
Responsiv	Employees in MDeC give you prompt service.	-0.186	Crisis
esp	Employees in MDeC are always willing to help you.	0.024	Improve
	Employees in MDeC are never too busy to respond to your request.	0.205	Maintain
nce	The behavior of employees in MDeC instills confidence in you.	0.135	Improve
g	You feel safe in your transactions with MDeC.	-0.220	Crisis
nss	Employees in MDeC are consistently courteous with you.	0.048	Improve
Ÿ	Employees in MDeC have the knowledge to answer your questions.	0.024	Improve
	MDeC gives you individual attention.	0.095	Improve
thy	MDeC has operating hours convenient to all its customers.	-0.024	Immediate
Empathy	MDeC has employees who give you personal attention.	0.270	Maintain
Ш	MDeC has your best interest at heart.	0.150	Maintain
	The employees of MDeC understand your specific needs.	0.053	Improve
	The Unweighted Average (Performance - Expectation) gap for ServQual is	0.087	Improve

Results of Management Summary



	Questionnaire Group	Wtg. Avg.	Action
_	The ServQual gap for Tangibles is	0.220	Improve
ServQual	The ServQual gap for Reliability is	0.089	Improve
	The ServQual gap for Responsiveness is	-0.022	Immediate
	The ServQual gap for Assurance is	-0.006	Immediate
	The ServQual gap for Empathy is	0.133	Improve
	The Weighted Overall ServQual gap is	0.083	Improve